Performance Metrics

The mission of the Bureau of Finance and Management (BFM) includes advising the Governor on overall fiscal policy; completing and presenting the annual fiscal plan; promoting the efficient and effective management of the state of South Dakota; preparing the state’s annual financial report; and, managing the central accounting and payroll systems for the state.

Goal: Maintain best public issuer credit ratings possible (AAA/AAa).

- South Dakota has had the best possible ratings from Standard & Poor’s, Moody’s, and Fitch since 2016.
- Only twelve states hold the highest rating across all three rating agencies. (PEW Charitable Trusts, 2018)
- Upgrades typically allow issued bonds to carry a lower interest rate, providing interest savings to issuers that translate through to the state of South Dakota.

<table>
<thead>
<tr>
<th>Year</th>
<th>S&amp;P Rating</th>
<th>Moody’s Rating</th>
<th>Fitch Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>AA+</td>
<td>N/A</td>
<td>AA+</td>
</tr>
<tr>
<td>2011</td>
<td>AA+</td>
<td>N/A</td>
<td>AA+</td>
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<tr>
<td>2012</td>
<td>AA+</td>
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<tr>
<td>2013</td>
<td>AA+</td>
<td>N/A</td>
<td>AA+</td>
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<tr>
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</tr>
<tr>
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</tr>
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</tr>
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<td>2017</td>
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</tr>
<tr>
<td>2018</td>
<td>AAA</td>
<td>Aaa</td>
<td>AAA</td>
</tr>
</tbody>
</table>

Subgoal: Maintain a structurally balanced budget.

- South Dakota is committed to fiscal responsibility and conservative management principles. We use ongoing money for ongoing expenses.
- The ongoing expenses include appropriations in the General Appropriations Act, as well as continuous appropriations.
- The Governor has recommended a budget with ongoing receipts (black bar) equal to or greater than ongoing expenses (blue bar) in each of the past nine years.

Goal: Maintain budget reserve at 10% of general fund spending.

- $189.1M in reserves (budget reserve fund and general revenue replacement fund) as of today.
- BFM policy is to maintain a combined balance equal to 10% of general fund spending (black line).
- The reserve balance has been above 10% since FY2012 (blue line).
Goal: Issue the Comprehensive Annual Financial Report (CAFR) within six months of fiscal year completion.

- Federal regulations require issuance within nine months (green line).
- Governor's goal is to complete it in six months. BFM set target dates to reach this six month goal (black line).
- Target dates met since FY2013.
- Six-month goal met in FY2016, FY2017, and FY2018 (blue line).

Goal: Implement internal controls for 2 state agencies annually.

- The State Board of Internal Control adopted the Statewide Internal Control Framework in January of 2019.
- The framework has been implemented at the Bureau of Finance and Management and the Department of Revenue.
- A software solution to help manage the administrative work of the framework has been selected and will be implemented this fiscal year. The Department of Education will also undergo a framework implementation this fiscal year.

Goal: Complete two new transparency initiatives annually.

- Seek additional ways to make government financial information more accessible to the public by implementing new functionality on the state’s website. Open SD (open.sd.gov) provides access to state government spending, state employees’ salaries, financial publications and reports, the state’s checkbook, contracts, grants, budget, tax expenditures, and a variety of other financial information.
  - As of October 2019, BFM is working on a new state budget home page, moving previous year and related budget documents to be grouped together, and developing a new way for the public to view the Governor's proposed budget along with the status of the current year operating budget.
  - In January of 2019, BFM introduced a new Open Checkbook application that provides a more interactive way to search for and view historical payments made by state government to vendors.